

## Principles

The Regulatory Framework is based on the following principles:

Nurture voluntary compliance

Risk-based approach

Evidence-based decision-making

Transparent governance

Professional workforce

Engage

Educate

Enforce

## Enabling strategies

Racing Animal Welfare Strategy

Integrity Strategy

Engagement Strategy

Workforce Development Strategy

## Outcomes

The Commission's regulatory effort will focus on driving the following key compliance outcomes:

The Commission adopts a regulatory framework that supports the following key elements with the Queensland racing industry: engage, educate and enforce.

The Commission develops new and innovative processes to support industry participants meeting their obligations in ensuring the integrity of racing and racing animal welfare

The Commission adopts an intelligence-led approach to enhance its strategic and operational planning processes and outcomes.

The Commission ensures it prioritises evidence and risk-based decision making as part of its products, processes, and procedures.

Original decisions made by Commission officers are consistent and proportionate, and will withstand scrutiny.

Seek to maintain public confidence through developing activities and processes that promote a high level of compliance from within industry.

Strengthen race day integrity management to maintain public confidence in the racing of animals for which betting is lawful.

The Regulatory Framework will underpin the Commission's resource and budget forecasting and allocation, tactical and operational planning and strategic planning.

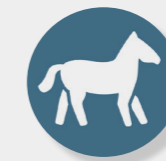
## Legislative remit



Maintain public confidence in the racing of animals in Queensland for which betting is lawful.



Ensure the integrity of all persons involved with racing or betting in Queensland.



Safeguard the welfare of all animals involved in racing in Queensland.

## Regulatory and legislative context

The Regulatory Framework is underpinned by the following legislation and statutory documents:

*Racing Integrity Act 2016*

*Racing Act 2002*

*Financial Accountability Act 2009*

*Public Service Act 2008*

*Public Services Ethics Act 1994*

*National Rules of Racing (All codes)*

*Local Rules of Racing (All codes)*

*Licensing Standards (All codes)*